# Lessons From My Life (So Far)

William James MD Emeritus Professor University of Pennsylvania

### Plan

- Asked to speak about my career
- Caused me to reflect so thank you
- Decided to relate my life through stories from each phase
- By deriving general lessons from them I hope to reveal important concepts that may help you in your life
- Concentration is on professional life lessons



### **Mother and Father**



Two teachers from small Kansas town, importance of education, life-long learning is fun, respect for others, honesty



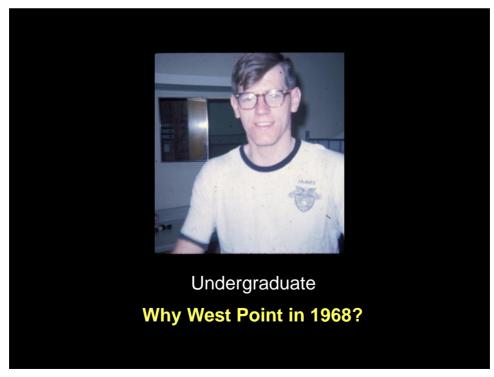




### **Be Respectful**

He who feels the respect which is due to others cannot fail to inspire in them respect for himself. While he who feels, and hence manifests, disrespect towards others, especially those being led, cannot fail to inspire hatred against himself.

John M. Schofield



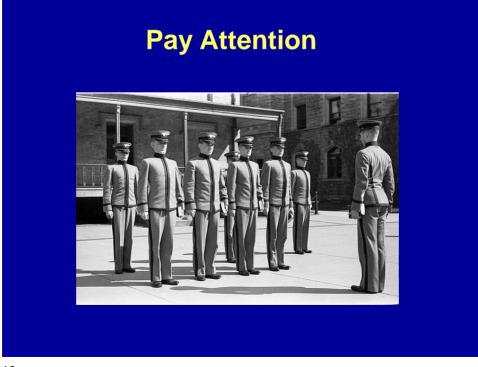
# **Set Goals**

# Think **BIG**



That some achieve great success, is proof to all that others can achieve it as well.

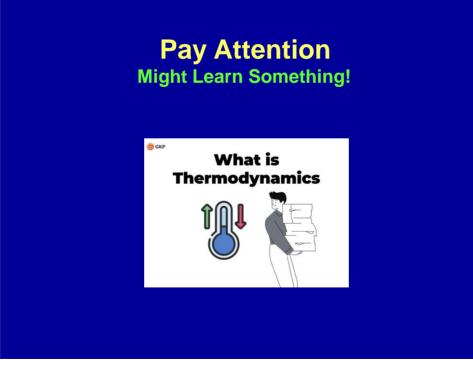
Abraham Lincoln



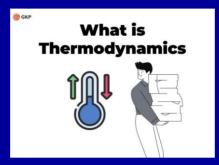




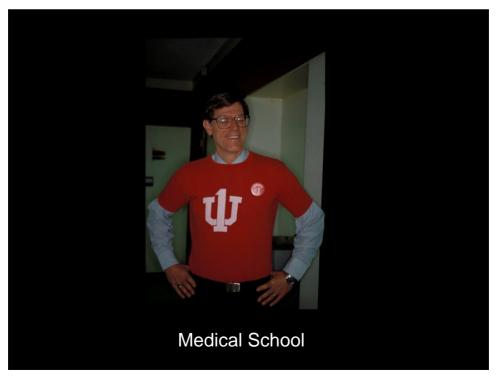
Might learn something or More than one thing

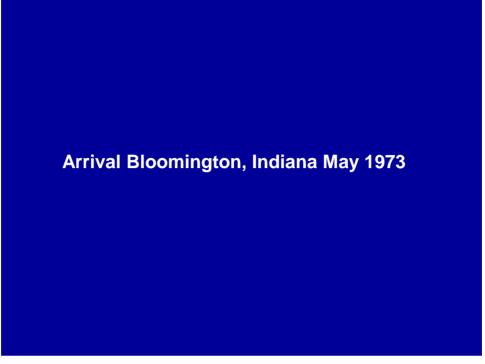


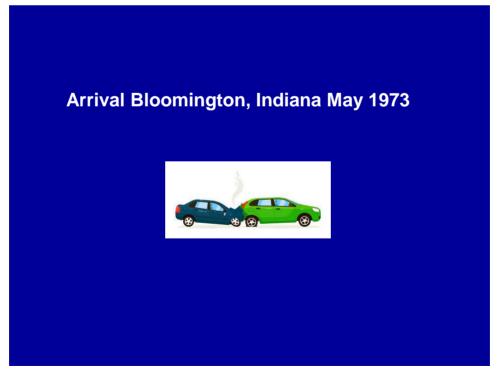
### Pay Attention Might Learn Something!



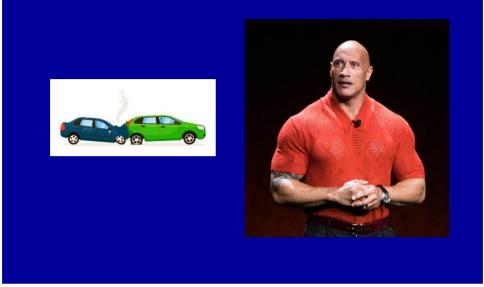
### Might change your life!!





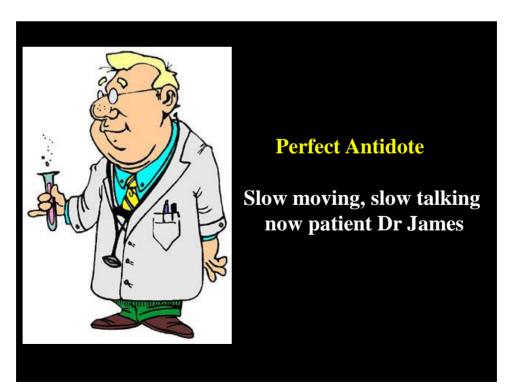


### Arrival Bloomington, Indiana May 1973











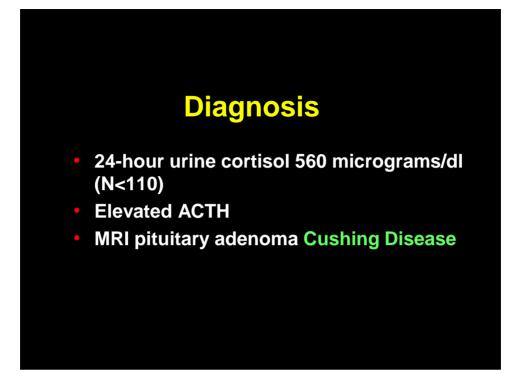


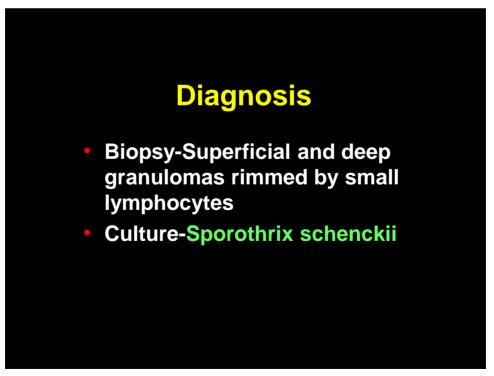












# Follow up

- Treatment with itraconazole 400mg daily
- Resection of the pituitary tumor
- Cure of Cushing and infection



### Neuropsychiatric disorders in Cushing disease





Mood lability, anxiety, irritable impatience, depression, flight of ideas



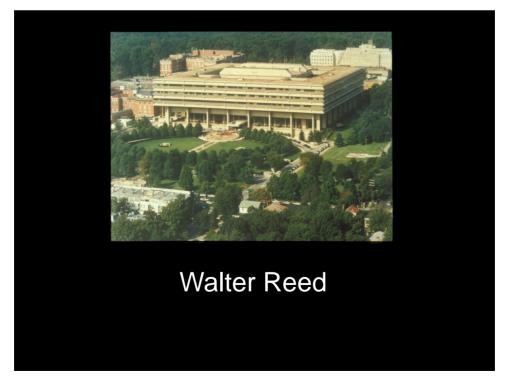


31

# Marion Sulzberger MD "You must be kind and patient even with those who are over demanding, unreasonable, even antagonistic. Remember that those attitudes are signs of illness and often the result of fear, anxiety, or ignorance. It is part of a doctor's job to handle and assuage these too."

# **Marion Sulzberger MD**

"Every patient who comes to us is in trouble. Whether the complaint seems serious or trivial to you, it is serious to the patient and deserves your full attention and your best efforts. You may have just seen ten patients with more grave or more interesting skin diseases, but to the patient you are now examining his trouble is the most important in the world at that moment."



# **Listen and Learn**

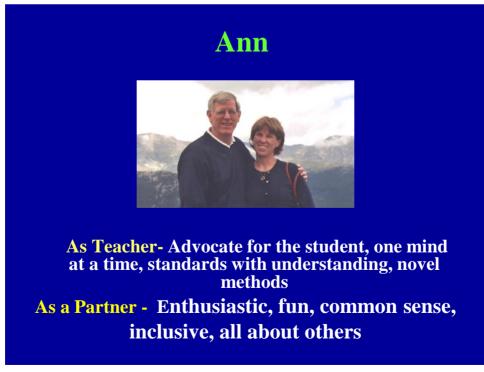


35

# **Listen and Learn**











### Listener

- Be an active listener
  - To understand them, not to reply
- Let people know you understand them





# Patience

- Listening involves meeting with others
- Not efficient

If you want to go fast, go alone If you want to go far, go together



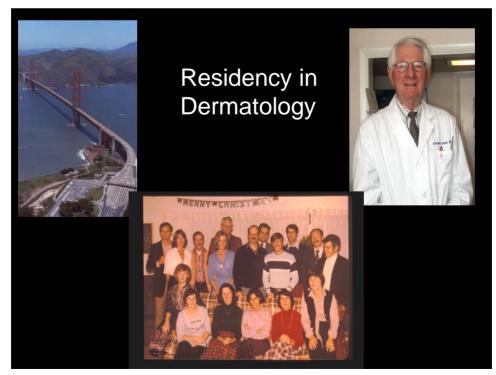


# None of us is smarter than all of us Japanese proverb



Value Diversity





# **Tell What You Want**



47

# **Tell What You Want**



### **Chair at Walter Reed**

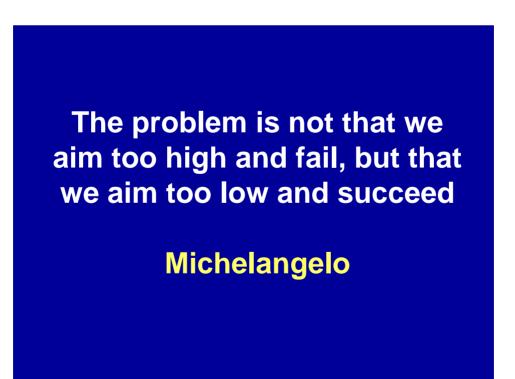
# Set Goals

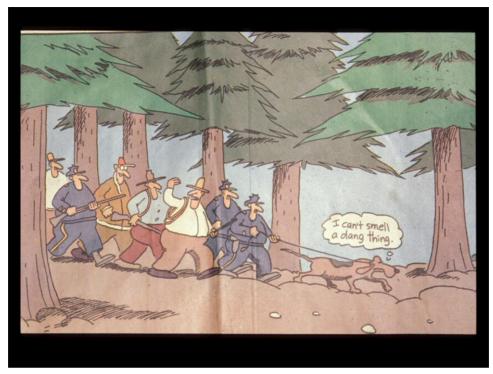
# Think **BIG**

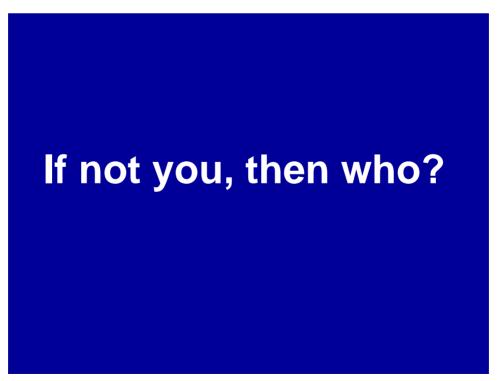


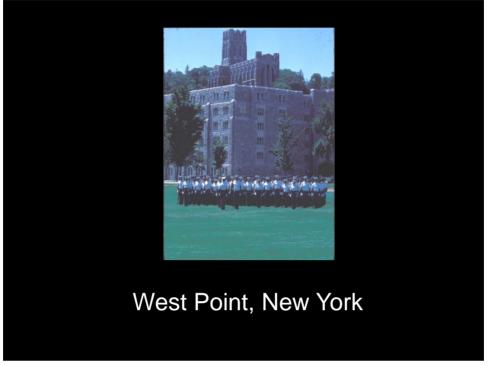
That some achieve great success, is proof to all that others can achieve it as well.

Abraham Lincoln



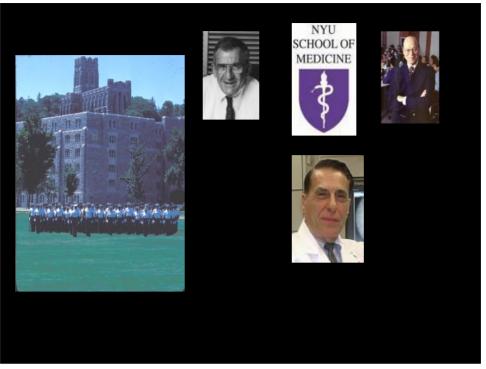


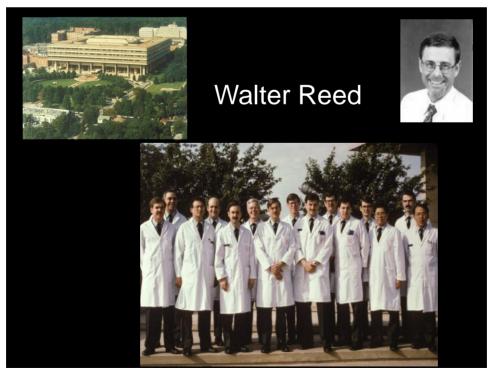




# **Tell What You Want**







# **Tell What You Want**



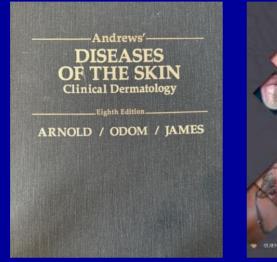


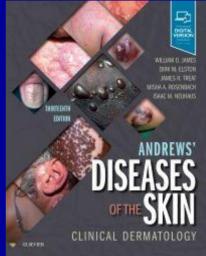
57

# **Tell What You Want**



# **Tell What You Want**





59

# **Tell What You Want**



# You Might Get It!!

# **Act to Achieve Goals**

"A person who never made a mistake never tried anything new."

- Albert Einstein

Mistakes will happen Admit it LEARN FROM THEM Move on



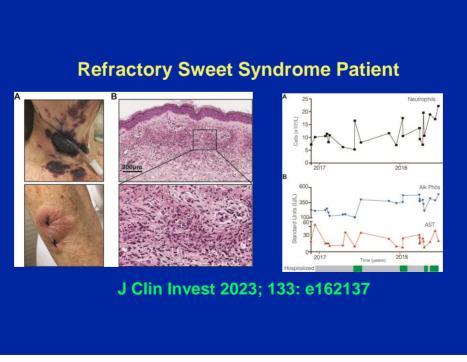
### University of Pennsylvania



First hospital First graduate medical education First department of dermatology





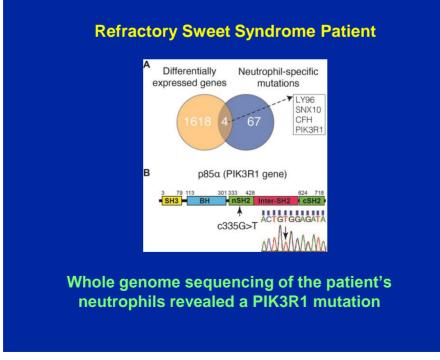


# Neutrophilic Dermatoses Team Leaders



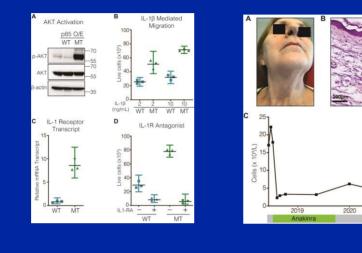


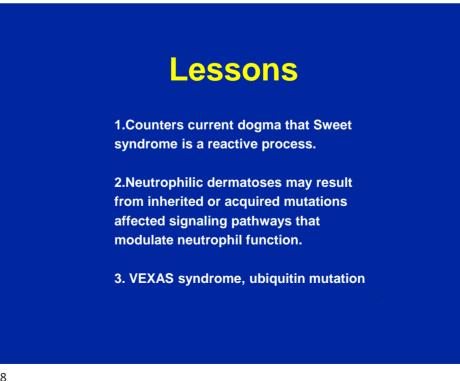




# PIK3R1 mutation is a gain-of-function mutation that increases neutrophil migration towards IL-1β

Neutrophils







- Cooperation, learn from others
- Team everyone working together improves care

### Lessons







Rational and personalized therapy for a difficult to treat patients through modern molecular analysis Surround yourself with smart people with different roles Your role over time will likely change over time That's OK

### Leadership

### **Know yourself**

Knowing others is intelligence, knowing yourself is true wisdom

Lao Tzu

### **Ask Questions**

- Think about what makes you happy each day
- What do you want to do more of, what do you want to do less of
- Talk about it
- Ask for help

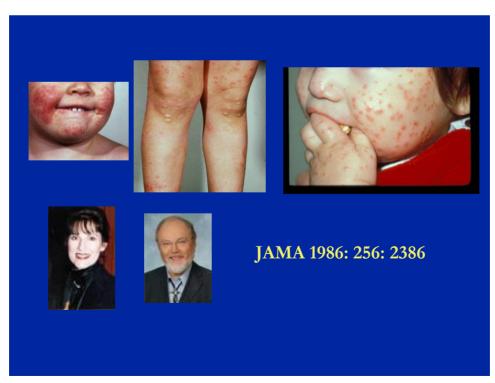


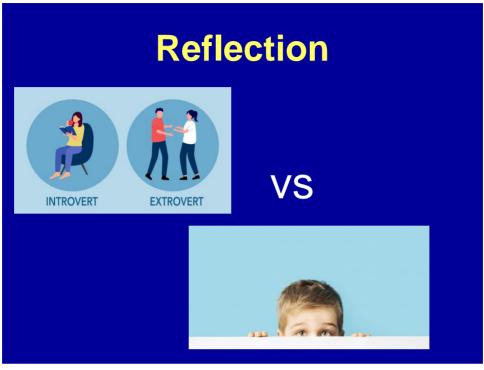


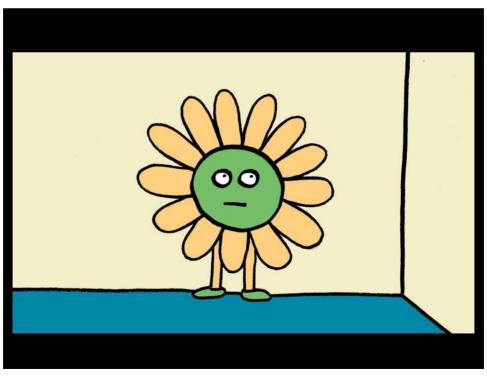
# <image><image><image><image><image><image>

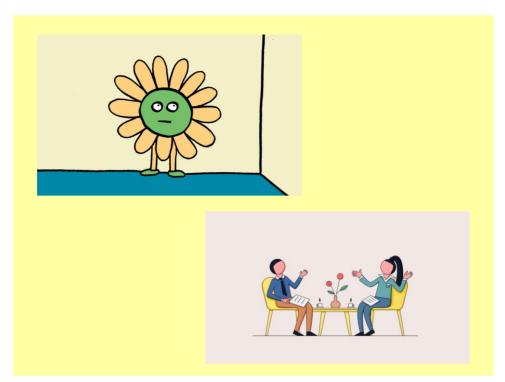














- Know your strengths and weaknesses
- Embrace and maximize your strengths
- May be a way to use your weaknesses to turn them into positives
- I do not spend time trying to overcome all weaknesses, but rather just accept some and move ahead

# At it a looong time

- Chair Walter Reed at 36
- Program Director for 32 years
- Fellowship Director 20 years
- ADLP mentor for 20 years
- 160 residents, 15 fellows, hundreds of students
- Thousands of projects
- Thousands of friends in dermatology



# **Great fun connecting friends**



# Change

- Good or threatening depends on where you sit
- Inevitable
- Continued improvement
  - Listen, learn from the good and the bad, try new things, be active and make continued progress, change



# The most important parts of your profession and life are stable



89

# Solid as a Rock

- What is constant, that which matters most
  - The sick patient who needs your care
  - The open-eyed student who needs your wisdom
  - Family, friends and colleagues
  - Helping others

# Philosophy

### Be Generous

- Give and Take by Adam Grant
- Taker, matcher, giver
- Don't keep score
- "You can get everything in life you want, if you will just help enough other people get what they want" Zig Zigler



### 91

# Enduring • Education • Self • Patients • Peers, students, nurses, colleagues (team) • Keeping patients first • Professionalism, ethics, kindness • Relationships • Colleagues, friends, family

# **Happiness Research**

- Spend least time alone
- Pursue personal growth
- Pursue intimacy
- Altruistic acts elevate



### "Authentic Happiness" Seligman

93

# **Happiness Builds on Itself**

- Happiness is loving what you do and knowing it matters
- Happiness makes people less selffocused and more altruistic
- Altruism enhances self-esteem and makes you feel good

## Happiness Research

- Spend least time alone
- Pursue personal growth
  - Pursue intimacy
  - Altruistic acts elevate

Take time to savor and be grateful

Authentic Happiness Seligman

